

FY10-15 PUBLIC SERVICES PROGRAM: FISCAL PLAN				CONSOLIDATED FIRE TAX DISTRICT			
FISCAL PROJECTIONS	FY09 ESTIMATE	FY10 REC	FY11 PROJECTION	FY12 PROJECTION	FY13 PROJECTION	FY14 PROJECTION	FY15 PROJECTION
<b>ASSUMPTIONS</b>							
Property Tax Rate: Real Property	0.116	0.100	0.104	0.104	0.104	0.102	0.100
Assessable Base: Real Property (000)	158,627,000	169,762,000	182,152,000	188,089,000	191,793,000	196,835,000	204,848,000
Property Tax Collection Factor: Real Property	99.1%	99.1%	99.1%	99.1%	99.1%	99.1%	99.1%
Property Tax Rate: Personal Property	0.290	0.250	0.260	0.260	0.260	0.255	0.250
Assessable Base: Personal Property (000)	4,021,666	4,051,312	4,097,271	4,143,751	4,190,759	4,238,299	4,286,380
Property Tax Collection Factor: Personal Property	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%	97.5%
Indirect Cost Rate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
CPI (Fiscal Year)	4.1%	3.3%	2.8%	2.5%	2.5%	2.5%	2.5%
Investment Income Yield	1.30%	1.10%	1.65%	2.55%	2.80%	3.10%	3.35%
<b>BEGINNING FUND BALANCE</b>	<b>11,472,590</b>	<b>10,645,920</b>	<b>4,738,470</b>	<b>4,686,180</b>	<b>5,457,760</b>	<b>6,221,610</b>	<b>5,590,570</b>
<b>REVENUES</b>							
Taxes	193,722,510	178,109,210	198,119,720	204,356,460	208,293,110	209,502,220	213,452,420
Licenses & Permits	2,360,000	1,901,460	1,954,700	2,003,570	2,053,660	2,105,000	2,157,630
Charges For Services	1,122,410	16,448,660	17,147,660	17,896,360	18,146,270	18,599,930	19,064,930
Intergovernmental	2,010,000	2,010,000	2,066,280	2,117,940	2,170,890	2,225,160	2,280,790
Miscellaneous	720,000	310,000	480,000	770,000	870,000	1,000,000	1,120,000
<b>Subtotal Revenues</b>	<b>199,934,920</b>	<b>198,779,330</b>	<b>219,768,360</b>	<b>227,144,330</b>	<b>231,533,930</b>	<b>233,432,310</b>	<b>238,075,770</b>
<b>INTERFUND TRANSFERS (Net Non-CIP)</b>	<b>(8,788,870)</b>	<b>(8,374,720)</b>	<b>(9,078,660)</b>	<b>(9,431,510)</b>	<b>(9,503,990)</b>	<b>(9,049,260)</b>	<b>(8,898,930)</b>
Transfers To Debt Service Fund	(7,989,410)	(8,503,970)	(9,207,910)	(9,560,760)	(9,633,240)	(9,178,510)	(9,028,180)
GO Bonds	(3,435,910)	(3,961,970)	(4,698,680)	(5,101,280)	(5,214,890)	(5,397,910)	(5,286,580)
Long Term Leases	(4,553,500)	(4,542,000)	(4,509,230)	(4,459,480)	(4,418,350)	(3,780,600)	(3,741,600)
Transfers To The General Fund	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)	(120,750)
Transfers To Special Fds: Non-Tax + ISF	(678,710)	0	0	0	0	0	0
Transfers From The General Fund	0	250,000	250,000	250,000	250,000	250,000	250,000
EMST Fee Payment for Uninsured Residents	0	250,000	250,000	250,000	250,000	250,000	250,000
<b>TOTAL RESOURCES</b>	<b>202,618,640</b>	<b>201,050,530</b>	<b>215,428,170</b>	<b>222,399,000</b>	<b>227,487,700</b>	<b>230,604,660</b>	<b>234,767,410</b>
<b>CIP CURRENT REVENUE APPROP.</b>	<b>150,000</b>	<b>(185,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PSP OPER. BUDGET APPROP/ EXP'S.</b>							
Operating Budget	(192,122,720)	(196,127,060)	(196,127,060)	(196,127,060)	(196,127,060)	(196,127,060)	(196,127,060)
Labor Agreement	n/a	0	(10,942,000)	(11,039,960)	(11,039,960)	(11,039,960)	(11,039,960)
Annualizations and One-Time	n/a	n/a	1,454,470	1,454,470	1,454,470	1,454,470	1,454,470
Apparatus Replacement	0	n/a	687,330	835,400	835,400	835,400	1,167,010
Apparatus Replacement for 30 EMS Units	0	n/a	(744,150)	(744,150)	(744,150)	(744,150)	0
Capital Operating Budget Impacts	n/a	n/a	(174,000)	(2,782,000)	(3,231,000)	(3,231,000)	(3,231,000)
East and West Germantown Ambulances	0	n/a	(1,350,000)	(1,350,000)	(1,350,000)	(1,350,000)	(1,350,000)
Electronic Patient Care Reporting	n/a	n/a	0	188,000	60,000	60,000	60,000
Four Person Staffing	0	n/a	(3,492,000)	(6,984,000)	(10,476,000)	(13,968,000)	(17,460,000)
OMS Contract Reduction	n/a	n/a	306,630	306,630	306,630	306,630	306,630
SAFER Grant Costs	n/a	n/a	(361,210)	(698,570)	(954,420)	(1,210,420)	(1,210,420)
<b>Subtotal PSP Oper Budget Approp / Exp's</b>	<b>(192,122,720)</b>	<b>(196,127,060)</b>	<b>(210,741,990)</b>	<b>(216,941,240)</b>	<b>(221,266,090)</b>	<b>(225,014,090)</b>	<b>(227,430,330)</b>
<b>TOTAL USE OF RESOURCES</b>	<b>(191,972,720)</b>	<b>(196,312,060)</b>	<b>(210,741,990)</b>	<b>(216,941,240)</b>	<b>(221,266,090)</b>	<b>(225,014,090)</b>	<b>(227,430,330)</b>
<b>YEAR END FUND BALANCE</b>	<b>10,645,920</b>	<b>4,738,470</b>	<b>4,686,180</b>	<b>5,457,760</b>	<b>6,221,610</b>	<b>5,590,570</b>	<b>7,337,080</b>
<b>END-OF-YEAR RESERVES AS A</b>							
<b>PERCENT OF RESOURCES</b>	<b>5.3%</b>	<b>2.4%</b>	<b>2.2%</b>	<b>2.5%</b>	<b>2.7%</b>	<b>2.4%</b>	<b>3.1%</b>

**Assumptions:**

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1. The tax rates for the Consolidated Fire Tax District are adjusted to maintain a fund balance of approximately 2.5 percent of resources.
2. The Labor contract with the International Association of Fire Fighters, Local 1664 expires at the end of FY11.
3. The labor contract with the Municipal and County Government Employees Organization, Local 1994 expires at the end of FY10.
4. These projections are based on the Executive's Recommended Budget and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
5. The costs of capital facilities will be included in future budgets as projects are completed and their costs defined. Implementation of additional phases of the Four-Person Staffing initiative and other staffing improvements are presented here for illustrative purposes. Staffing decisions will be reviewed and determined on an annual basis.